Minutes of OASIS Board of Directors, held 12 October 2012 at Microsoft’s offices in Chevy Chase, MD (Public)

Directors in Attendance:
- Jim Hughes, Chair
- Frederick Hirsch, Vice Chairman
- Gershon Janssen, Secretary
- Mike DeNicola, Treasurer
- Peter Brown
- Abbie Barbir
- Dave Ings
- Dawn Jutla
- Paul Lipton
- Sanjay Patil
- Zhexuan Song

Staff in Attendance:
- Laurent Liscia
- Scott McGrath
- Jamie Clark

1. **Welcome and Adoption of Agenda**

   Jim Hughes, Chair, presided at the meeting. Gershon Janssen, Secretary, took the minutes.

   The Chairman called the meeting to order and took roll call. With 9 members in attendance, the meeting was quorate.

   Sanjay Patil joined the meeting by teleconference; Dave Ings joined the meeting by teleconference at 02.00 pm.

   One additional item was added to the agenda:
   - Jeremy Grant to meet the Board around 9.30 am and provide a short update on the current NSTIC developments.

   The amended draft agenda was adopted:

2. **Approval of Minutes**

   The minutes of the Board meeting of 19 September 2012 were approved.

3. **Open Action Review**

   The Board closed the following Action Items:

   #0030   Executive Director to provide the public facing strategy document before 5 October.
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4. **Executive Director’s Report**

Laurent Liscia, CEO and Executive Director, gave a verbal report.

No written Executive Director’s Report was provided beforehand due to the organizational aspects of the International Cloud Symposium 2012, though, Laurent will provide this to the Board at a later time (Action Item #0031). Nevertheless, Laurent gave a verbal report.

OASIS had a very good operating month in September and for October operations are on target. The Business Development team has been very active and we are seeing the results of their efforts.

OASIS will be showcasing at the 11th International Cloud Expo, which will be held from 5-8 November 2012 at the Santa Clara Convention Center, Santa Clara (CA).

Laurent will be speaking at the OECD Technology Foresight Forum on Big Data on 22 October 2012 in Paris. He will be speaking about “the impact of big data on growth” from the perspective of standards requirements in that domain. Laurent will highlight the privacy standards in OASIS. Suggestions for content of this speaking opportunity are welcome.

The EU Council of Ministers has passed into legislation the proposed Standards reform. As an SDO, OASIS will be at the table for future government standards opportunities. Due to this, we are adding value to the membership.

Ken Ducatel, a high-level EC member involved in creating the Cloud Computing strategy for Europe, was present at ICS2012. Furthermore, as ETSI received the secretariat for the Cloud Computing strategy and is now in charge of all related events, Laurent was asked to be on the program committee for the events on Cloud Computing. Only OASIS and W3 are on the program committee, and we owe this to Dr. Carol Cosgrove and all the hard work in Europe. ETSI is organizing a Cloud event on 4-5 December 2012; due to budget considerations Gershon will be present instead of Laurent.

Aside from the recent policy successes in Europe, Laurent intents to refocus the efforts in Europe by shifting more from policy to recruiting.

NSTIC has been less positive from a business perspective. Jamie Clarks’ involvement is valuable and important, though, Laurent intents to lower his time spent on NSTIC. The Board feels OASIS’ involvement through Jamie Clark is important long-term and would like to continue this involvement, though understands the time-value aspect of this.

Jamie Clark was asked to highlight items for the Liaison Report which was provided by email. The ‘Open Stand’ document was shortly discussed. The Board agreed not to take any action at this time.

Though a formal debriefing will follow, Laurent updated the Board on some key take aways of the International Cloud Symposium 2012 (ICS 2012) event organised by OASIS, which was held on 10-11 October. Laurent thanked Microsoft for hosting the event, and CA Technologies and IBM for co-sponsoring.
As many Board members attended the International Cloud Symposium 2012 event, impressions from the symposium were shared; in summary:

- No problems getting good speakers for the event.
- Overall good quality sessions and content.
- Quality and expertise of panellists was high, complementary and there was eagerness to debate on different opinions.
- Very lively, interactive and open discussions; this was very much appreciated. A mix of smaller size and people speaking up and debating is considered as one of the reasons for the liveliness.
- Co-location with the Board meeting was great as many Board members participated.
- The networking opportunities were very much appreciated.
- A bit chaotic, yet the audience like it!
- About 35-45 people on average in the conference room, though the total numbers of attendees was higher; attendees seemed to join for sessions to their interest only, maybe due to many attendees being locals.
- Often there was no time left for formal Q&A; better moderation and stricter timing might help.
- Shorter session of 75 minutes instead of 90 minutes might work better.
- Might be an idea to webcast events like this as well, or even record for future playback.
- Downside is some organizations won't allow for their speakers presentations to be recorded.
- Most breaks took longer and caused agenda overruns. Main reason was attendees interacting. Suggestion for more or longer breaks, allowing people to interact.

Laurent concluded by highlighting that organizing an event like this involved a tremendous amount of work and complimented the Event Manager on her efforts. ROI on the event is mostly behind the scenes, as OASIS walked away with a lot of action items, honest answers and important messages. Thoughts on what we can do post-event are welcomed very much, as we would like to broadcast the ‘fireworks’ that have been going on during the conference. The number of attendees is a concern though, and focus for next year will be attracting more.

5. Jeremy Grant / NSTIC

Jeremy Grants meets with the Board Directors and elaborates on NSTIC, thanking Jamie Clark and Peter Brown for their time spent on NSTIC so far. Jeremy notes that the Trust-Elevation Technical Committee is of importance to NSTIC.

Jim Hughes, Chairman, closes by thanking Jeremy for visiting the OASIS Board and states that we are happy to work with him on NSTIC, noting though our work is member driven.
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6. COO Topics
Scott McGrath, COO, reports on his visit to the ANSI World Standards Week 2012 and the on-going ANSI accreditation.

The ANSI accreditation process started some time ago; ANSI expressed interest in getting OASIS accredited, as we are considered to be innovative.

When OASIS is ANSI accredited, it will allow OASIS standards to become American Standards. This is helpful in e.g. serving the US government, as marketing positioning as work brought to OASIS can become and American Standard, but also utilizing the ANSI network for e.g. calls for participation when Technical Committees are started.

The mapping of ANSI requirements and processes seems to fit; this is comparable with our existing JTC1 and ITU-T liaisons. It is expected that the accreditation will be finalized by the end of this year. Handling of the ANSI liaison should be discussed in the Board Process Committee. Expectation is that the Board Process Committee will need to approve an ANSI annex by April 2013.

The Board supports the ANSI accreditation and recognizes its value, though reserved with respect to possible IPR policy discussions.

7. Finance Committee Report
Mike DeNicola, Treasurer, reports on the most recent developments as the latest Operations Report is form August 2012. No newer Operations Report is available due to the regular reporting cycle and the early date of this Board meeting. The financial status is in line with forecasts.

In Executive Session
8. **Approve Member Section ROPs Revision**

Scott McGrath, COO, leads the discussion and explains that the ROPs have been brought into alignment with the Member Section policy. Approval for the ROPs for the AMQP Member Section is postponed until the Steering Committee has been formed. The CGM Open ROP is also not changed at this time.

The Board walked through all of the provided ROPs, discussing several minor changes and decided not to take a motion at this meeting, but postpone it till the November board meeting, and at that time include the AMQP ROP as well.

Scott was asked to make the discussed changes and provide the revised document before the November 2012 Board meeting (Action Item #0033).

9. **OASIS Policy Maintenance**

Jim Hughes, Chair, lead the discussion on the ‘OASIS Policy Owners and Maintenance Status’ document.

The expectation is to review each policy on a 3 year cycle. The Board agreed on a few modifications to the document, which will be updated by the owner of the document, Gershon. The document will be posted before the next meeting for approval (Action Item #0034).

10. **Process Committee Report**

Sanjay Patil, Chair of the Process Committee, provided the Board with a status update and lead the discussion.

The Board Process Committee has gone through its backlog of issues since July and pulled up the main issues. Work has been around the Statement of Use issue and the Committee Note discussion.

**Statement of Use**

Since the July roll-out of the new TC process, issues about Statement of Use have been reported. Issues are around the fact that different vendors implement different parts of a specification whilst still being conformant and the ability of using statements of use from non-OASIS members. Clarifications have already been made in answers to the received comments, though new comments have been received in reply to them.

The Board feels Statements of Use shouldn’t have to be related with being an OASIS member, as being reflected by the current TC process; historical experiences underline this as people would become a member only for the Statement of Use and then leave OASIS again. The Statement of Use policy remains therefore as is.

The Board asked Scott McGrath to coordinate a phone call in order to engage in a dialog with the reporters of the issue rather than replying by email, and to report back to the Board at the next meeting (Action Item #0035).
Committee Note Discussion

Sanjay provides the Board with an overview of the original intent of the Committee Note and to what purpose it serves. The Board discussed the Committee Note topic and in general the members of the Board feel there is on one hand value in the Committee Note itself, though the process should be more lightweight. Various experiences, examples and visions were shared which will be fed back to the Process Committee.

Next update on this topic will be in H1/2013.

11. OASIS’ Big Data Strategy Discussion

Laurent Liscia, CEO and Executive Director, elaborates on his Big Data Strategy document and follow-up memo and leads the discussion. The board discussed what might be relevant in this area and opportunities that could emerge for OASIS. The Board decided to keep a close watch on this strategy as it evolves.

12. Board Objectives for the Year

Jim Hughes, Chair, lead the discussion on expectations of Board activities through July 2013.

The Board discussed which objectives it would like to establish. Amongst the objectives were mentioned: simplifying the Committee Note process, continue and focus OASIS’ outreach activities, improving OASIS’ IT facilities, increase growth, better understanding of membership developments / membership analysis, evaluation of organizational performance and reputation, renewing vision on member events, and customer symposiums.

The Board agreed to feed these objectives into the planning for next year.

13. Strategy review / discussion

Laurent Liscia, CEO and Executive Director, elaborates on the public facing strategy document, thanking the ad-hoc Strategy Committee for their efforts. The public facing strategy is intended for the general public, explaining what OASIS is all about.

The Board discussed the document and, whilst suggesting some structure and textual improvements, is in agreement on the content and intention to publish the document.

The Board resolves by majority vote to approve the strategy document for posting on the website, replacing the current version.
14. Membership Levels Discussion
Scott McGrath, COO, leads the discussion.

Our membership dues have not increased in the last 4-5 years. Although increasing dues raises revenues, we should be very careful considering this. Full benefits of an increase will be fully visible per 2014. At this time there is no clear proposal for an increase.

The Board feels a marginal increase due to inflation, etc. is acceptable, though is cautious. Substantial modifications to the membership levels and dues structure are not considered as a viable option at this time. It might be interesting, though, to introduce an additional membership level to target specific interested groups.

The Board agrees that the Finance Committee should include the ideas in the projections for 2013. Mike DeNicola, chair of the Finance Committee, invites all who are not the Committee to join this discussion.

15. Board Email List Practice
Jim Hughes, Chair, leads the discussion on the use of the ‘oasis-board-comment’ and similar email lists.

The Board agrees it is for one-way traffic only: incoming messages, not outgoing.

16. Organizational Health
This agenda item has been deferred.

17. Any Other Business
This agenda item has been deferred.
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18. Forthcoming Board Meetings

*Schedule of Future Meetings*

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<td>1-2 May 2013, New York, NY (hosted by CA Technologies)</td>
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<tr>
<td>30-31 July 2013, Burlington, MA (OASIS offices)</td>
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19. Adjourn

The Board thanks Microsoft for providing the meeting facilities and lunch.

The meeting adjourned at 4.00 pm ET.

*Respectfully submitted, 25 October 2012*

_Gershon Janssen, OASIS Board Secretary_
Approved Resolutions

RESOLUTION 2012-10-12.01
“Board resolves to approve minutes of the meeting held on 19 September 2012, available at:
Executive:
Public:

RESOLUTION 2012-10-12.03
“The board resolves to approve the strategy document, available at:
https://lists.oasis-open.org/archives/board-plus/201210/msg00000/Revised_Strategy_Document_for_Board_Review_final.docx, including the addition of a section ‘Vision’ with the following text: “Our aim is to be the leading information standards body, building long-term relationships, superior member experiences and tools for interoperability. Our IPR-flexible platform will continue to be based on transparency and openness to ensure that organizations and individuals instinctively and repeatedly turn to us for support, global adoption and validation of their proven standards development work.” for posting on the website, replacing the current version.”